February 16, 2021 Board Meeting

Agenda February 16, 2021 Meeting	1
Minutes of January 19, 2021 Meeting	2
Asset Management	5
Communications and Planning	6
Development	8
Energy and Housing Services	10
Finance Monthly Report	13
Financial & Budget Report	15
Finance Delinquency Report & Charts	25
Homeless Initiatives	35
Homeownership	39
Housing Choice Vouchers	42
Information Technology	46
2021 Board Calendar	47



Board of Commissioners Meeting – February 16, 2021 9:00 A.M. – 12:00 P.M.

MEMBERS OF THE BOARD: Lincoln Merrill, Jr. (Chair), Donna Talarico (Secretary), Thomas Davis, Daniel Brennan, Laurence Gross, Henry Beck, Bonita Usher (Vice Chair), Kevin P. Joseph, Laura Buxbaum

9:00	Adopt Agenda (VOTE)	Lincoln Merrill
	Approve minutes of January 19, 2021 meeting (VOTE)	All
	Communications and Conflicts	A11
	Chair of the Board Updates	Lincoln Merrill
	Director Updates	Dan Brennan
9:30	Single Family Market Update	Craig Reynolds
10:00	Introduce HEAP	Troy Fullmer
10:15	Legislative Report	Erik Jorgensen
10:30	Emergency Rental Assistance ("ERA")	Peter Merrill
10:45	Homeless Initiatives Update	Lauren Bustard

Department Reports: Asset Management Communications and Planning Development Energy and Housing Services Finance Monthly Report Financial & Budget Report Finance Delinquency Report & Charts Homeless Initiatives Homeownership Housing Choice Voucher Information Technology

2021 Board Calendar

Adjourn (VOTE)

All

All

The next meeting of the Board is scheduled March 16, 2021 via teleconference



Minutes of the Board of Commissioners Meeting January 19, 2021

MEETING CONVENED

A regular meeting of the Board of Commissioners for MaineHousing convened on January 19, 2021 virtually. Notice of the meeting was published on January 8, 2021 in Central Maine newspapers.

Chair Lincoln Merrill called the meeting to order at 9:00 a.m. Director Dan Brennan and Commissioners Bonita Usher, Donna Talarico, Larry Gross, Laura Buxbaum, Tom Davis, Kevin Joseph, and State Treasurer Henry Beck all attended via video conference because of COVID-19. There was a quorum present.

PUBLIC ATTENDANCE

Guests and staff present for all or part of the meeting included: Linda Uhl, Chief Counsel; Peter Merrill, Deputy Director; Denise Lord, Senior Director of Communications and Planning; Daniel Drost, Director of Energy and Housing Services; Kim Ferenc, Manager of Housing Services; Troy Fullmer, Manager of HEAP & Weatherization Services; Mark Wiesendanger, Director of Development; Karen Lawlor, Executive Administrator; Cara Courchesne, Communications Coordinator; Lauren Bustard, Senior Director of Programs; Jason Stonier, Operations Manager, Building & Grounds; Steven McDermott, Strategic Planning and Outreach Coordinator; Linda Grotton, Director of Audit and Compliance; Jane Whitley, Director of Human Resources and Facilities; Erik Jorgensen, Director of Government Relations; Allison Gallagher, Director of Housing Choice Voucher; Brenda Sylvester, Community Housing of Maine, Inc.; and Gerrylynn Ricker, Paralegal and Note taker.

ADOPT AGENDA

Commissioner Joseph made a motion seconded by Commissioner Davis to adopt the January 19, 2021 agenda. The vote carried unanimously.

APPROVE MINUTES OF DECEMBER 15, 2020 MEETING

Commissioner Usher made a motion seconded by Commissioner Gross to accept the December 15, 2020 minutes as written. The vote carried unanimously.

COMMUNICATIONS AND CONFLICTS

Commissioner Gross disclosed that he and Erik Jorgensen are friends.

Manager of HEAP and Weatherization Services Troy Fullmer invited the Commissioners to a HEAP working group meeting on February 18, 2021. Troy will send an e-mail to the Commissioners with details.

CHAIR OF THE BOARD UPDATES

None.

DIRECTOR UPDATES

Director Brennan reported issues, his activities and upcoming matters as follows:

- Welcomed Erik Jorgensen. MaineHousing's new Director of Government Relations.
- Updated the Board regarding Plant Home in Bath. Dana Totman of Avesta Housing has reached out to Plant Home officials and is having discussions regarding new business models.
- The federal stimulus package will provide \$200,000,000 to the State of Maine for emergency rental assistance. We are working with the U.S. Treasury. We will have these funds through the

end of September which is the end of the federal fiscal year. Deputy Director Peter Merrill will report more in his presentation.

- Met with Governor Mills at the end of the year to go over her rent relief program which ended December 30, 2020.
- Met with the Appropriations Committee last Tuesday regarding the HOME fund. The Governor's budget has been issued and our HOME fund has not been touched.
- We have a bill for the State to issue bonds in the amount of \$50 million for capital improvements for the creation of more homeless shelter space.
- We have completed awarding the merit increases to staff.
- Attended in person the ribbon cutting of Furman Block in Portland Bayside developed by the Szanton Company, our first in person ribbon cutting since COVID. The project is a 51-unit senior rental housing project.
- As part of the federal budget that was passed, they have locked in the 4% low income housing tax credit at 4%. That 4% number is core to the calculation of how much equity is received in a project. This number has fluctuated closer to 3% in the past.
- MaineHousing's second leadership development program has completed their work. They are now working on projects that will benefit our leadership team.
- Have been talking with Efficiency Maine Trust and the Governor's energy office and the community action agencies regarding convening a group of weatherization contractors, people from the Department of Labor, people from the Maine community college system, and other officials to dramatically expand the weatherization efforts in the state.
- Last week the Statewide Homeless Council voted to approve a concept of multiple hubs or regions. They have a little more work to define exactly what those regions are but that is a really big step.
- Over the past few months we have been using more metrics/charts in our Board reports. We plan to incorporate these metrics/charts on our website by this Spring. We would like the Commissioners feedback on the progress.

ADOPT 2021 DOE WEATHERIZATION STATE PLAN

Manager of Housing Services, Kim Ferenc, recapped the hearing that took place in December. There were no comments received in writing or at the public hearing.

Commissioner Buxbaum made a motion seconded by Commissioner Gross to adopt MaineHousing's proposed Department of Energy Weatherization Assistance Program 2021 State Plan. The vote carried unanimously.

LEGISLATIVE REVIEW

Director of Government Relations, Erik Jorgensen, gave an update of the first session of the 130th state legislation which commenced on December 2, 2020. Erik explained what a strange session it has been due to COVID-19. The Governor's budget proposal was released last week. No new programs, no tax increases. Several bills titles that have been submitted may include provisions around rental relief. These bills could prove unnecessary in light of the new Federal rent relief funding. The HOME fund is set at \$18.9 million for the next two years. Shelter subsidy and funding for some of our other services have been held flat with no reductions. As far as bills go, we've only seen bill titles so far. We'll know more as bills start to get printed. They are just now starting to come in. Among the bills that have been submitted there are five proposed housing bond bills. New people, new leadership and the pandemic will make for a very interesting legislative session. The legislature is operating totally remotely right now. Hearings and other business are being conducted totally by Zoom. There are no in-person sessions. The State of the State will be different this year in that the Governor will still do one but it will be to an empty room. No morning coffee caucuses will make things even more challenging.

RESOURCE ALLOCATION

Director Brennan reviewed the 2021 resource allocation highlight sheet that he had previously e-mailed to the Commissioners. He reviewed the sources and uses with the Commissioners. Page 2 of 3

EMERGENCY RENTAL ASSISTANCE

Deputy Director, Peter Merrill, explained that back in December Congress did three things: they passed a federal budget through next September; they took the 4% tax credit and made it actually 4% instead of a floating rate which is currently around 3%; and they passed another COVID relief act which includes \$25 billion in rent relief. The small state minimum for Maine is \$200 million. At least 90% of the funds must be spent on rent relief including utilities and 10% can be spent on administration and on housing stability. It can cover arrears as well as go forward. We can cover up to 12 months for any individual. We are waiting for guidance from the U.S. Treasury. We are working closely with the CAPs on the details of the program.

9% and 4% DEALS

Director of Development, Mark Wiesendanger, informed the Commissioners that five out of the fifteen projects that applied are eligible to receive 9% tax credits. Three of those five projects, however, are also eligible for a 130% basis boost with 4% tax credits because they are located in Qualified Census Tracts. Accordingly, we have asked them to switch to a 4% program with additional equity from the new State Low Income Housing Tax Credit program. The projects will receive a comparable amount of equity from either program, and their developers have agreed to pursue 4% credits. We will be able to award as many as nine projects for a total of 388 affordable units. Additionally, we will work with the remaining applicants to see if their projects can be reworked to fit them into our 4% walk-in program without state low income housing tax credit.

YOUTH DEMONSTRATION PROGRAM

Senior Director of Programs, Lauren Bustard, presented a power point on the Maine Youth Homelessness Demonstration Program. \$3.35 million was awarded to Maine for a two-year demonstration period to develop a coordinated community plan to prevent and end youth homelessness; to apply for project funding in support of the coordinated community plan using the e-snaps grant management system; to involve a youth action board, a public child welfare agency, and a broad array of other partners; and to participate in an evaluation to inform the federal strategy for preventing and ending youth homelessness. A technical assistance package comes with the funds. Lauren reviewed the process with the Commissioners. She shared statistics from the 2019 Point in Time Count; characteristics of Maine youth experiencing homelessness; urban vs. rural experiences; and Maine's vision to end youth homelessness. A copy of her slideshow presentation is available upon request.

DEPARTMENT REPORTS

Land trust organizations were discussed. Chair Merrill requested information regarding rising house prices. Director of Homeownership, Craig Reynolds, will give a presentation at the February Board meeting.

ADJOURN

Commissioner Usher made a motion seconded by Commissioner Davis to adjourn the meeting. The meeting was adjourned at 11:07 a.m. by unanimous vote of the Board.

Respectfully submitted,

Donna Talarico, Secretary



Asset Management Department Memorandum

To: MaineHousing Board of Commissioners

From: Robert Conroy – Director, Asset Management

Date: February 9, 2021

Subject: February Board Report - Asset Management

Subsequent Loan Closing Update

At the end of this month we anticipate a closing on the second largest loan approved through our Subsequent Loan Program. This program provides funding for capital improvements, refinancing, equity take-out and other uses. Properties currently in the MaineHousing financed portfolio are eligible for this program.

Bradford Commons is a 194 unit Family property constructed in 1977/1978. It is a mixed income residential complex containing market-rate and affordable apartments and is located at 201 Husson Avenue in Bangor. The large 19.39 acre lot contains 10 building, 9 residential and 1 building containing a site office,

laundry facilities and community room.

The project applied for funding under the Subsequent Loan Program/Loan Modification Program and was awarded \$4,100,000 at a rate of 5% and a term of 30 years. Along with the new funding MaineHousing will be modifying the property's existing loan with a new 30 year loan term. The extensive list of planned improvements to the property include: Gas boilers Roof replacement Accessible units to add insulation, bathroom and appliance upgrades, New water heaters, Window/door replacement, New flooring Siding Plumbing/electrical upgrades New appliances

The project has several additional sources including Consumer Residential Opportunities funds (CROP) for 17 units and a Section 8 Rental Assistance Contract for 80 units.
With the additional financing the owner has committed to increased affordability as follows:
10 units serving households at 30% AMI
92 units serving households at 50% AMI
10 units serving households at 60% AMI
82 units as market rate units



Communications & Planning Department Memorandum

To:	Board of Commissioners
From:	Denise Lord
Date:	February 9, 2021
Subject:	February Board Report

MaineHousing & Media:

- Media engagement this month included several inquiries about the Emergency Rental Assistance program, HEAP and housing affordability

Policy Engagement:

- We developed a presentation for Dan Brennan to use in his orientation to MaineHousing for the Labor and Housing Committee. We also created an introduction to MaineHousing document that was shared with the committee.

COVID-19 Response

- A recent, serious outbreak of COVID among the homeless population in Portland requires us to add more hotel rooms for quarantine, isolation and overflow purposes.
- We are supporting the implementation of Emergency Rent Assistance by assuring the program materials are readable, public information sharing and marketing, defining the housing stability services component of the program and landlord engagement.
- We hosted our second landlord engagement forum to review the new program elements and gain feedback.

Strategic Plan Implementation/Innovation

- Dashboards: Two draft dashboards were presented to the Director's Team for feedback Homeownership and Energy and Housing Services.
- Preliminary discussions with the Department of Corrections about applying for reentry services under the Second Chance Act, US Department of Justice program.
- Corporation for Supportive Housing conducted the third session in a stakeholder process to identify ways to increase the pipeline of affordable and supportive housing.

Staff Development and Training

- Held the second All Staff Event, a virtual meeting with our staff. Over 150 attended and the agenda included an overview of the legislative process, our partnership with UMA architecture program and the students affordable housing design projects, and employee recognition.
- Three employees were recognized for their extraordinary contribution to the MaineHousing mission in 2020: Genevieve Soucy, Energy and Housing Services; Rob Morrison, IT; and Gerrylynn Ricker, Legal. Be sure to congratulate Gerrylynn at your Board meeting!

Policy and Research Update

- We published our 2020 Accomplishments <u>https://mainehousing.org/docs/default-source/policy-research/research-reports/accomplishments/2020-accomplishments3b7fc420-73f2-49ae-8ff1-487f16b6f8a7.pdf?sfvrsn=bf4a8a15_3</u>
- The 2020 Affordability Indices are posted on the homepage https://mainehousing.org/policy-research/housing-data
- We continue to monitor changes in federal policy affecting housing; of particular interest are changes in immigration and fair housing rules/policies.

Interagency Collaboration

- We continue our regular discussions with DHHS on recovery housing, homeless services, and housing for older adults. A recent focus is on the anticipated increase in asylum seekers coming to Maine.
- Age Friendly State Plan is published and can be read here: <u>https://www.maine.gov/dhhs/oads/about-us/major-initiatives/maines-age-friendly-state-plan</u>



Development Department Memorandum

To:	MaineHousing Board of Commissioners
From:	Mark C. Wiesendanger, Director of Development
Date:	February 16, 2021
Subject:	Monthly Report

2021 9% Low Income Housing Tax Credit Program (LIHTC) Applications

Below are the 2021 9% LIHTC Applications ranked by score. The first five projects (225 affordable units) are eligible to receive 9% tax credits. Three of those five projects, Middle Street, 337 Cumberland Ave., and Valley St., are also eligible for a 130% basis boost with 4% tax credits because they are located in Qualified Census Tracts (QCTs), and have agreed to switch to a 4% program with additional equity from the new State Low Income Housing Tax Credit (SLIHTC) program. This allows us to award 9% credits to the first three eligible projects in the waiting list. Additionally, Mary Street is eligible for the 4% basis boost and is pursuing 4% credits, so the 9% awards will fund one project more on the waiting list.

Results of 9% LIHTC competition from highest to lowest score as updated on February 10.

nesuna	, or <i>y</i> / ⁰ Lift i C competition in	minghest to it	west score as updated on rebidary ro.
	Oak Grove Estates	Bath	Realty Resources
	Front ST Housing II	Portland	Portland Housing Authority
	Middle ST Apts.	Portland	СНОМ
	337 Cumberland AVE	Portland	Portland Housing Authority
	Valley ST Apts.	Portland	Avesta Housing
	Mary ST Apartment Homes	Skowhegan	KVCAP
	Martel School Apts.	Lewiston	Lewiston Housing Authority/Avesta
	The Uptown	Bath	Szanton Company
	Sr. Living at the Market Place	Augusta	Tim Gooch
	Jocelyn Place	Scarborough	South Portland Housing Authority
	Harrison Ridge	Bridgton	Developers Collaborative
	The Uplands II	Scarborough	Developers Collaborative
	115 Congress ST	Belfast	Developers Collaborative
	Stearns III	Millinocket	Realty Resources
	Winston Hill Townhouses	Freeport	Wishrock Fore

Green = Awarded 9% LIHTC

Yellow = Signed Notice to Proceed (NTP) agreeing to 4%/SLIHTC.

Blue = Agreed to pursue 4%/SLIHTC. NTPs pending.

Grey = Pursuing 4% walk-in

No Color = No immediate plans for funding.

Pink = Will be awarded 9% credits upon receipt of NTPs for projects switching from 9% to 4%/SLIHTC.

						МН	TDC	Per unit	
Project	City/Town	Developer	Tenants	Total Units	Affordable	Score	Index	Сар	LIHTC
Oak Grove Estates*	Bath	Realty Resources	Family	34	34	49*	150,873	165,000	415,958
Front Street Housing II	Portland	Portland Housing	Older Adults	45	45	77	260,124	262,650	900,000
Middle Street Apartments **	Portland	СНОМ	Older Adults	50	50	77**	261,359	262,650	953,161
337 Cumberland Ave	Portland	Portland Housing	Family	60	48	76	246,882	255,000	960,000
Valley Street Apartments	Portland	Avesta Housing	Family	60	48	73	250,332	255,000	960,000
Mary Street Apartment Homes	Skowhegan	Kennebec Valley CAP	Family	40	35	73	204,347	261,000	699,999
Martel School Apartments	Lewiston	Lewiston Housing (Avesta)	Older Adults	44	44	71	233,927	257,727	880,000
The Uptown	Bath	The Szanton Company	Older Adults	60	42	70	221,393	241,000	840,000
Senior Living at The Market Place	Augusta	Tim Gooch	Older Adults	42	42	69	188,531	255,000	840,000
Jocelyn Place	Scarborough	South Portland Housing	Older Adults	60	60	68	229,169	255,000	960,000
Harrison Ridge	Bridgton	Developers Collaborative	Older Adults	48	48	67	216,788	255,000	960,000
The Uplands (Phase 2)	Scarborough	Developers Collaborative	Older Adults	39	39	66	190,963	255,000	780,000
115 Congress St	Belfast	Developers Collaborative	Family	36	36	62	186,327	255,000	720,000
Stearns III	Millinocket	Realty Resources	Older Adults	45	45	49	194,183	223,333	900,000
Winston Hill Townhomes	Freeport	Wishrock Fore LLC	Family	41	41	32	199,829	255,000	820,000
* Preservation set-aside winner				704	657		215,668	247,557	12,589,118
** Nonprofit set-aside winner									
						2021 Cre	edit Ceiling		3,850,000

Construction Services Energy Standards

MaineHousing uses the Maine Uniform Building and Energy Code (MUBEC) as its minimal building requirements standard. However, we do have many of our own additional requirements that exceed those of MUBEC. Until recently, MUBEC used International Energy Conservation Code (IECC) 2009 for its energy code. The use of IECC 2015 for MUBEC was recently adopted, as well as the IECC 2021 as an energy "stretch code".

MaineHousing currently uses IECC 2009 as its energy code. We are considering adopting MUBEC's *stretch* code as our current minimal standard code starting mid-year 2021. This would allow our energy code to skip the IECC 2015 code and go directly to IECC 2021. The additional cost to developers would be minimal as compared to what MaineHousing would require using IECC 2015, and it will allow us to stay a step ahead of state codes and lead by example.

We will engage our development partners to receive feedback about this proposal before any final implementation.



Energy & Housing Services Department Memorandum

To: MaineHousing Board of Commissioners
--

From: Daniel Drost, Director of Energy and Housing Services

Date: February 16, 2021

Subject: EHS Monthly Report – February 2021

HOME ENERGY ASSISTANCT PROGRAM (HEAP) <u>PRODUCTION STATISTICS FOR PROGRAM YEAR 2021 (BEGUN AUGUST 24, 2020)</u>

Number of Applications	PY 2021 THRU 2.4.2021	PY 2020 THRU 2.7.2020	+/-	% change
Total Applications Taken	36,770	35,879	+891	+2.5%
Confirmed Eligible/Paid	21,552	22,795	-1,243	-5.5%
Pending (in process)	10,438	10,363	+75	+.7%
Other (ineligible, denied, void, etc.)	4,780	2,721	+2,059	+75.7%

GRANT FUNDING TO SUPPORT STREAMLINING INITIATIVES:

The Maine Community Action Partnership (MeCAP) was awarded a three-year, \$30,000 grant from the Betterment Fund to help make applying for the HEAP easier and more streamlined by supporting integration of other programs' intake systems with the HEAP application system. The goal of integrating intake systems is to reduce redundancy with intake processes to support program applicants with a more efficient, user-friendly intake process.

The funding will help cover some personnel expenses for MeCAP, Community Action Agencies (CAAs) and MaineHousing staffs to work with Hancock Software (developer of the HEAP Cloud application system) to integrate the empowOR intake system used by CAAs and the HEAP application system. Funding will also help pay for expenses incurred by Hancock Software to support integrating the systems.

MeCAP is a statewide member organization dedicated to improving the quality of life of Maine people by advocating for, promoting and supporting the work of the Maine CAAs. The Betterment Fund was created for charitable purposes by the will of the late William Bingham, 2nd. The Betterment Fund makes grants exclusively to benefit the residents of the State of Maine and education, health, conservation and community support are the Fund's primary grant categories.

LEAD PAINT HAZARD REDUCTION PROGRAMS:

MaineHousing's Lead Hazard Reduction Programs provide grants to homeowners and owners of rental properties in Maine to help make their homes and rental properties lead safe. Priority for these program funds are granted to abatement projects for housing in which a child resides and who has been determined to have an elevated blood lead level. The lead program is delivered by three Community Action Agencies (Aroostook County Action Program, Community Concepts, Inc., and Penquis Community Action Program).

In 2019, MaineHousing was awarded \$3.8 million from the U.S. Department of Housing and Urban Development for the Lead Hazard Reduction Program (LHR) to complete lead hazard reduction statewide in 240 units. The period of performance for this program is February 3, 2020 through August 3, 2023. Like the rest of the nation, MaineHousing was unable to meet production benchmarks in 2020 due to challenges created by the pandemic. We were able to complete nine units (50%) of our 2020 benchmark. However, we do have a healthy pipeline and we anticipate the program will be back on track by June 2021.

	ACAP	CCI	PCAP	Total
Complete	1	8	0	9
Declined	0	1	1	2
Under Contract	0	30	37	67
Approved ER	0	10	0	10
Pending ER Approval	0	18	3	21
Total	1	67	41	109

Total Units By Status and Agency

In November 2018, MaineHousing received \$4 million from the state to fund the <u>State Lead Hazard</u> <u>Reduction Program (N261)</u> to complete lead hazard reduction statewide in 190 units. The period of performance for this program is November 1, 2018 through October 31, 2022. The state lead program has exceeded the established benchmarks. As of today's date, 62% of the units have been completed with an additional 25% under contract.

	ACAP	CCI	PCAP	Total
Complete	2	81	35	118
Under Contract	0	31	16	47
Out To Bid	0	0	4	4
SHPO	0	0	10	10
Total	2	112	65	179

Total Units By Status and Agency

HOME ACCESSIBILITY AND REPAIR PROGRAM (HARP):

The Home Accessibility and Repair Program (HARP) provides grants to income eligible homeowners for professional home repairs and accessibility modifications. The HARP is funded with State Home funds and the program period runs from January 1 through December 31. The HARP program is comprised of four components: Home Repair, Elderly Home Repair, Accessibility, Emergency Home Repair, and Emergency Manufacture Home Repair. The HARP is delivered statewide through the network of Community Action Agencies (CAAs). The Energy and Housing Services Department has fully launched the 2021 HARP Program. Contracts were sent to all nine CAAs, the HARP Guide and forms have been updated and made available on MaineHousing's website.

ARSENIC ABATEMENT PROGRAM:

In 2016, MaineHousing received funding from the state to establish a program to increase the affordability of water treatment filtration system for low-income households with arsenic contaminated private wells. MaineHousing's Arsenic Abatement Program provides grants to eligible single-family homeowners or landlords with private well water that shows evidence of high levels of arsenic contamination.

Since the inception of this program, MaineHousing has tested 398 private wells and installed 138 water treatment filtration systems. MaineHousing received the following email message from a very happy client:

"Thank you so much! Dunbar Water has done the work, and they did a great job. The installation looks great, everything is labeled, and they explained everything to me. We are very pleased with them and the program – we have drinkable water now! Thank you!"



Finance Department Memorandum

Board of Commissioners
Darren R. Brown
February 9, 2021
Monthly Report – Finance Department

ACCOUNTING AND FINANCIAL REPORTING:

• During the month of January, the Accounting & Financial Reporting (AFR) staff worked on the yearend closing process and completed numerous schedules and work papers in preparation for MaineHousing's annual audits. A first draft of the December 31, 2020 financial statements was also completed. Baker Newman & Noyes, the agency's external auditors, began the final phase of the financial statements audit on February 1st. An audit team will be working on this audit through the end of March.

This year's audit approach is similar to prior years, although it will be performed remotely and the auditors will not be on-site because of COVID-19. The auditors will first perform an audit of the financial statements and then work on the federal compliance (OMB A-133) audit. Both audits are expected to be completed along the same timeline as previous years. The financial statements audit will be completed by the end of March and the A-133 audit should be completed by the end of June.

• The AFR staff also worked with several departments throughout January to assist them with verifying and reconciling funds and compiling various data required for year-end program reporting. In addition, staff assisted with compiling and reviewing information for the State OPEGA reporting requirements associated with procurements and contributions. MaineHousing is required to report to the State all procurements exceeding \$10,000 where competitive procurement was waived or not required as well as all contributions greater than \$1,000.

LOAN ADMINISTRATION:

- The Loan Administration Department also spent a significant portion of January working on year-end closing activities for 2020 and completed various year-end reporting requirements. The Loan Administration Department is an integral part of the year-end audit process and is required to prepare numerous confirmations and schedules for the auditors. Many of MaineHousing's multi-family borrowers are also undergoing year-end audits and Loan Administration staff prepared responses to a number of borrower audit confirmation requests.
- The federal mortgage guarantors (FHA, RD, and VA) have extended the moratorium on Foreclosures and Evictions through March 31, 2021, with the exception of properties deemed to be vacant and abandoned. In addition, the CDC also extended the eviction moratorium through March 31, 2021. Of the fifty-two (52) single-family loans currently in foreclosure, there are eleven (11) vacant properties

moving through the foreclosure process. In addition, there are currently four (4) loans that are 60+ days delinquent that has been reported vacant. Two (2) loans are listed for sale and the other two (2) are being considered for a Deed-in-Lieu of Foreclosure.

• Several staff members attended the National Council of State Housing Agencies (NCSHA) HFA Institute conference, which was held virtually this year. This is an annual meeting of state housing finance agencies that provides trainings and advice on various federal and affordable housing programs. MaineHousing's Loan Administration Manager, Bobbie Jo Marcoux, was one of five panelists asked to be a presenter at a session on Servicing Essentials where she discussed "Servicing Loans during a Pandemic along with the Challenges and Opportunities that Internal Operations Faced". This year's conference also included insights into what a Biden presidency and new Congress will mean for affordable housing and updates on COVID-19 and related legislation and regulations.



Finance Department Memorandum

То:	Board of Commissioners
From:	Darren R. Brown
Date:	February 9, 2021
Subject:	Monthly Financial and Budget Report

The following are preliminary financial and budget results for the year ended December 31, 2020. The year-end closing procedures and audit have not been completed. A final report with more detailed analyses will be provided and reviewed with the Board of Commissioner's after the audit has been completed.

FINANCIAL RESULTS

Attached are the preliminary Balance Sheets and Statements of Revenues, Expenses, and Changes in Net Assets for the year ended December 31, 2020.

MaineHousing's programs are accounted for in Fund Groups, based on funding sources. For financial reporting purposes, each Fund Group is a separate and standalone entity. There are seven Fund Groups and the individual Balance Sheets and Statements of Revenues, Expenses and Changes in Net Assets for each are presented in columns on the attachments (pages 1 and 2). The following is a summary of MaineHousing's total combined financial position and operating results for the current year and a brief explanation for the changes between the current and prior year net operating results.

Total combined assets are approximately \$2.0 billion and total combined liabilities approximate \$1.65 billion. Total net assets amount to \$381 million. Total combined revenues approximate \$294.3 million and total expenses amount to \$282.4 million, which results in net operating income of \$11.9 million. For the year ended 2019, total combined net operating income was \$26.1 million. Net operating income was \$14.2 million lower in 2020. The net operating income decrease is attributed primarily to the following:

Net operating income for the Mortgage Purchase Fund (MPP), MaineHousing's largest fund group, was \$2.8 million in 2020 compared to net operating income of \$12.7 million in 2019. MPP's net operating income decreased by \$9.9 million due largely to a change in the carrying values of non-mortgage investments. A paper loss of \$0.2 million was recognized in 2020, which represents a decrease of \$4.7 million compared with a paper gain of \$4.5 million recorded in 2019. The change associated with the recording of paper gains and losses is attributed to interest rate changes during the year.

The recording of paper gains and losses is required for accounting purposes. However, because MaineHousing does not actively buy and sell related investments, actual gains and losses will not occur and these amounts are ignored by the rating agencies, bond analysts, and management when assessing profitability.

Excluding the paper losses and gains, MPP's net operating income is \$3 million for 2020 compared to \$8.2 million for 2019. This \$5.2 million reduction is due mainly to a substantial decrease in interest rates and lower interest income from non-mortgage investments, which was \$5.9 million lower in 2020.

The HOME Fund also had lower net operating income in 2020. MaineHousing's portion of the real estate transfer taxes and shelter operating subsidy received from the State are accounted for in this Fund Group, which has \$4.4 million of net operating income at the end 2020. This is a decrease of \$4.7 million compared to net operating income of \$9.1 million at the end of 2019. The decrease is attributed to timing differences with the expending of program funds and the recognition of grant expenses. Total income from the State was approximately \$0.9 million higher in 2020, while total grant expenses were \$5.6 million higher.

BUDGET RESULTS

Also attached are the preliminary budget variance results for the year ended December 31, 2020. Additional analysis and variance explanations will be provided once the audit has been completed and the final budget results are available.

OPERATING REVENUES AND EXPENSES BUDGET

MaineHousing has two primary business segments, which consist of mortgage lending activities and the administration of federal and other programs. All operating and program administrative costs are paid by either the net interest income from mortgage lending activities, which is the difference between interest income earned from mortgage and non-mortgage investment assets and the interest paid on bonds, or fee income received for the administration of federal and other programs.

The Operating Revenues and Expenses Budget, **Attachment A**, presents the revenues available to pay operating and program administrative expenses. It also presents the aggregate operating and program administrative expenses. Total budgeted revenues for 2020 are \$83.5 million and total expenses are budgeted at \$75.1 million. Total actual revenues as of December 31, 2020 amount to \$76.3 million, while total expenses amount to \$71.7 million. Operating revenues exceed expenses by \$4.6 million for the year.

Total revenues were below budget by \$7.2 million or 9%. Interest income from non-mortgage investments was substantially under budget by \$6.3 million because interest rates decreased substantially in 2020 and average yields from investments were lower than budget projections. Interest income from mortgages were under budget by \$2.1 million due to lower than projected average outstanding loan balances. Balances were lower because of a much higher level of single-family loan prepayments caused by the low interest rate environment and new loan purchases were below budget projections.

Total expenses were under budget by \$3.4 million or 4%. Interest expense was under budget by \$2.3 million as a result of lower interest rates on new bond issues and a higher level of bond redemptions, which lowered average outstanding balances. Operating and other program administration expenses (the first two expense lines) were also under budget. These expenses are itemized on **Attachment B** and summarized below:

OPERATING AND OTHER PROGRAM ADMINISTRATIVE EXPENSES

Operating expenses were budgeted at \$19.4 million for 2020. Total actual expense amounted to \$19.1 million and were under budget by \$0.3 million or 2%. The total budget underage was due largely to the impact that COVID-19 had on certain expenses.

Expenses associated with staff trainings and conferences, partner and client trainings and meetings, and staff events (lines 11-16) were substantially below budget due to COVID-19 restrictions on gatherings and travel. Expenditures in these areas were under budget by a combined amount of approximately \$385,000.

Salaries and employee benefit expenses (lines 1-5) were also impacted by COVID-19 and combined expenses exceeded the budget by \$183,000. Salaries were over budget primarily because employees used much less earned time (accrued time off for vacation, sick and personal days) during the year, which significantly increased the related liability accrual and expense. Additionally, total full-time equivalents exceeded budget estimates by one due to unplanned COVID-19 program initiatives. Expenses for health and dental insurance were under budget in large part because premium credits were received from providers because COVID-19 limited the benefits available for a period of time in 2020.

Costs for software licenses (line 19) were over budget because additional licenses were needed for several software applications to enable more staff to work remotely due to COVID-19. Also, new intranet software was acquired during the year, which was not originally planned or included in the budget.

Property expenses (line 23) associated with the new office building exceeded the budget amount by \$95,000. The budget was based on a partial year of expenses for utilities. However, costs for electricity and heating were required for the full year; including during the construction period. Also, costs for grounds keeping and cleaning services were higher than anticipated.

Telephone expenses (line 27) were over budget due to the acquisition of a new phone system. For budget purposes, costs for the new phone system were identified as capital expenditures and were included in the 2020 Capital Budget. However, a cloud-based system was acquired and the associated monthly costs do not meet capitalization requirements and must be treated as operating expenses. Although telephone expenses were over budget by \$46,000, capital expenditures for the phone system were under budget by \$142,000.

Expenses for professional services (line 34) were under budget by \$175,000 because amounts for outsourcing legal and other consultant work and temporary employment services were not needed to the extent originally anticipated.

Other Program Administrative expenses were budgeted at \$8.6 million for 2020. Total actual expenses amounted to \$7.8 million and were under budget by \$0.8 million or 9%. Single-family loan defaults and foreclosures were below budget estimates and related costs (lines 1-3) were under budget as a result by a combined amount of approximately \$565,000.

Single-family loan production ended the year \$14 million below budget projections and related origination and servicing expenses (lines 4 and 5) were under budget by a combined amount of \$390,000 as a result. Bond issue costs (line 6) exceeded the budget by \$184,000. The budget was based on a total of five bond issuances during the year and there were six.

Cash flow/arbitrage/swap consultants/legal (line 11) expenses were over budget by \$58,000 because there were unbudgeted legal expenses for restructuring several Standby Purchase Agreements and remarketing Interest Rate Swap agreements. These restructurings will lower future remarketing and liquidity facilities costs associated with variable rate bonds.

CAPITAL BUDGET

The Capital Budget, **Attachment C**, presents items that provide an economic benefit to MaineHousing over a period of time. Items are recorded as assets and depreciated over their estimated useful life. The total authorized capital budget for 2020 is approximately \$3.8 million. Expenditures amounted to \$5.4 million as of December 31, 2020 and were primarily for renovation work and equipment for the new office building. As noted in reports throughout the year, the overage for the renovation work on the new building was due to timing differences. The established budget amount for the acquisition and renovation of the office building did not changed from \$15.7 million. Expenditures were incurred over a three year period starting in 2018 and the timing of expenditures had to be estimated before the end of each year for budget purposes.

For 2019, expenditures amounted to \$9.3 million and were under budget by \$2.8 million. However, only \$0.8 million was carried forward and included in the 2020 Capital Budget because at the time the budget for 2020 was approved expenditures for 2019 were estimated to be \$2 million higher. As a result, 2020 expenditures were \$2 million higher than budget.

The overages for the new office building's security and safety and network data center equipment are attributed to similar timing differences noted for the building's renovation work. Although the 2020 budget reflects an overage, both items were under budget in prior years and remained within their established project budget amounts.

Most of the \$353,000 budgeted for computer software this year was not used. As noted in the operating expenses section, a cloud-based phone system was acquired and most of the capital amount was not needed. Also, the amount for the enterprise multi-family was not used and was carried forward to the 2021 Capital Budget.

MEMBERSHIPS, DUES AND SPONSORSHIP

In accordance with MaineHousing's Contributions Policy, all payments for memberships, dues and sponsorship are required to be reported to the Commissioners each month as part of the budget variance reports. **Attachment D** presents an itemized listing of the membership, dues, and sponsorship expenses as of December 31, 2020.

MAINE STATE HOUSING AUTHORITY BALANCE SHEETS

DECEMBER 31, 2020 (IN THOUSANDS OF DOLLARS)	Memorandum Only Combined Totals		Mortgage	Bondholder			Federal		Maine Energy Housing & Economic
	2019	2020	Purchase Fund Group	Reserve Fund	General Fund	HOME Fund	Programs Fund	Other Funds	Recovery Funds
ASSETS:			.						
Cash, principally time deposits	37,413	42,747	24,065	2	12,173	13	6,494	0	0
Investments	344,790	462,334	394,462	8,054	20,903	23,163	0	11,507	4,245
Accounts receivable - Federal	5,691	8,314	0	0	0	0	8,314	0	0
Assets held for sale	3,234	0	0	0	0	0	0	0	0
Accrued interest and other assets	12,376	19,660	10,514	0	70	5,230	3,685	126	35
Mortgage notes receivable, net	1,441,921	1,459,757	1,417,701	0	5,808	26,669	0	0	9,579
Other notes receivable, net	2.49	214	0	0	204	0	0	10	0
Land, equipment and improvements, net	13,408	18,239	22	0	18,217	0	0	0	0
Other real estate owned	1,192	9	9	0	0	0	0	0	0
Accumulated decrease in fair value									
of hedging derivatives	10,860 🗸	18,409	18,409	0	0	0	0	0	0
Deferred pension expense	610	610	326	2	56	0	0	226	0
Deferred amount on debt refundings	3,728	3,120	3,120	0	0	0	0	0	0
Total Assets	1,875,472	2,033,413	1,868,628	8,058	57,431	55,075	18,493	11,869	13,859
				011	1115				
LIABILITIES AND NET ASSETS:		= (\square		-	
Accrued interest payable	5,624	5,623	5,584	0	0	0	0	0	39
Accounts payable - Federal	473	355	0	0	0	0	355	0	0
Accounts payable & accrued liabilities	9,145	6,481	197	3	2,723	1,933	1,539	86	0
Unearned income	7,133	17,662	0	0	0	0	696	16,966	0
Net pension liability	2,282	2,282	1,222	/	209	0	0	844	0
Deferred pension credit	867	867	464	3	79	0		321	0
Derivative instrument - interest rate swaps	10,860	18,409	18,409	0	0	0	0	0	0
Interfund	0	0	3,331	14	(1,996)	(6,439)	10,550	(5,462)	2
Mortgage bonds and notes payable, net	1,470,000	1,600,739	1,558,337	0	19,671	0	0	0	22,731
Deferred grant income	0	0	0	0	0	0	0	0	0
Deferred loan origination points	26	23	23	0	0	0	0	0	0
Total Liabilities	1,506,410	1,652,441	1,587,567	27	20,686	(4,506)	13,140	12,755	22,772
NET ASSETS:									
Restricted Net Assets	332,743	344,227	281,061	8,031	0	59,581	5,353	(886)	(8,913)
Unrestricted Net Assets	36,319	36,745	0	0	36,745	0	0	0	0
Total Net Assets	369,062	380,972	281,061	8,031	36,745	59,581	5,353	(886)	(8,913)
Total Liabilities and Net Assets	1,875,472	2,033,413	1,868,628	8,058	57,431	55,075	18,493	11,869	13,859

MAINE STATE HOUSING AUTHORITY STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS FOR THE YEAR ENDED DECEMBER 31, 2020

(IN THOUSANDS OF DOLLARS)	Memorandum Only Combined Totals		Mortgage	Bondholder			Federal		Maine Energy Housing & Economic
	2019	2020	Purchase Fund Group	Reserve Fund	General Fund	HOME Fund	Programs Fund	Other Funds	Recovery Funds
REVENUES:			•						
Interest from mortgages and notes	61,951	62,520	62,092	0	315	73	0	0	40
Income from investments	9,040	2,306	2,010	28	147	90	3	11	17
Net increase (decrease) in the fair									
value of investments	4,558	(232)	(217)	0	(15)	0	0	0	0
Fee income	9,608	10,374	572	0	819	0	8,567	416	0
Other revenue	330	1,412	265	0	646	501	0	0	0
Grant income	51,757	84,395	0	0	0	2,681	78,446	3,268	0
Income from State	24,919	25,637	0	0	0	21,321	0	0	4,316
Federal rent subsidy income	100,983	107,533	0	0	0	0	107,533	0	0
Gain on bond redemption	228	403	403	0	0	0	0	0	0
Total Revenues	263,374	294,348	65,125	28	1,912	24,666	194,549	3,695	4,373
EXPENSES:		U	1211	De					
	17,809	19,100		0	19,100	0	0	0	0
Operating expenses Other program administrative expenses	6,603	6,035	5,581		19,100	0	198	254	2
Mortgage servicing fees	1,672	1,705	1,686	0	19	0	198	254	2
Provision for losses on loans	69	181	1,000 0	0	19	170	0	0	0
	0	0	0		0	170	0	0	0
Losses on foreclosed real estate	45,995	45,725	-	0		0	0	0	881
Interest expense	45,995 63,617	45,725 102,361	44,844 0	0		20,102	78,500	3,268	491
Grant expense			0						
Federal rent subsidy expense	101,530	107,331	0	0	0	0	107,331	0	0
Loss on bond redemption	0	0	0	0	0	0		0	0
Excess arbitrage	0	0	0	•		0	0	0	0
Allocated operating costs	0	0	10,242	60	(17,066)	0	6,602	162	0
Total Expenses	237,295	282,438	62,353	60	2,064	20,272	192,631	3,684	1,374
Net Operating Income (Loss)	26,079	11,910	2,772	(32)	(152)	4,394	1,918	11	2,999
Transfers between funds, net	0	0	0	0	578	457	(1,035)	0	0
Change in net assets	26,079	11,910	2,772	(32)	426	4,851	883	11	2,999
Net assets at beginning of year	342,983	369,062	278,289	8,063	36,319	54,730	4,470	(897)	(11,912)
Net assets at end of year	369,062	380,972	281,061	8,031	36,745	59,581	5,353	(886)	(8,913)

MAINE STATE HOUSING AUTHORITY OPERATING REVENUES AND EXPENSES BUDGET VARIANCE REPORT FOR THE YEAR ENDED DECEMBER 31, 2020

(IN THOUSANDS OF DOLLARS	5)
--------------------------	----

	Mortgage Lending Activities Actual	Federal & Other Program Administration <u>Actual</u>	Total Combined Actual	Total Annual Budget	Total Under/(Over)	% Variance
REVENUES:						
Interest from mortgages and notes	62,407	0	62,407	64,555	2,148	3%
Income from investments	2,185	14	2,199	8,479	6,280	74%
Fee income	1,391	8,983	10,374	10,399	25	0%
Other revenue	1,314	0	1,314	60	(1,254)	(2090%)
Total Revenues	67,297	8,997	76,294	83,493	7,199	9%
EXPENSES:			$11 \wedge$			
Operating expenses	12,336	6,764	19,100	19,413	313	2%
Other program administrative expenses	7,297	452	7,749	8,558	809	9%
Interest expense	44,844	0	44,844	47,100	2,256	5%
Total Expenses	64,477	7,216	71,693	75,071	3,378	4%
Excess Revenues Over Expenses	2,820	1,781	4,601	8,422	3,821	45%

MAINE STATE HOUSING AUTHORITY ATTACHMENT B OPERATING AND OTHER PROGRAM ADMINISTRATIVE EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2020

\$ Variance % Variance Total Total Budget Actual Under(Over) Under(Over) **Operating Expenses** 1. Salaries 10,258,267 10,577,182 (318, 915)(3%) 2. Payroll taxes 748,530 752,574 (4,044)(1%) 3. Retirement 997,726 990.614 7,112 1% 2,839,935 2,709,752 5% 4. Health, dental and other insurance benefits 130,183 5. Other fringe benefits 12,000 9,226 2.774 23% 6. Office supplies 47,795 44,947 2,848 6% 7. Printing 128,980 111,226 17,754 14% 8. Membership, dues and fees 57,087 50,911 6,176 11% 9. Subscriptions 21.565 20.342 1.223 6% 10. Sponsorships 20,000 12,000 8,000 40% 11. Staff Education/Training/Conferences 193,918 88,698 105,220 54% 12. Travel/Meals - Staff Educ/Train/Conferences 163,363 40,093 75% 123,270 13. Partner/Client Trainings/Meetings 49,950 18,284 63% 31,666 14. Travel/Meals - Partner/Client Train/Meetings 121,675 19,483 102,192 84% 15. Staff events 22,100 17,723 4,377 20% 16. Meals - staff events 27,475 9,662 17,813 65% 17. Leased vehicles 134,500 105,532 22% 28,968 18. Computer supplies 66,000 65.819 181 0% 19. Software licenses SAAS 150,611 180,079 (29, 468)(20%)20. Computer maintenance contracts 661,492 638,509 22,983 3% 21. Building rent & utilities 429,437 425,332 4,105 1% 22. Building repairs and maintenance 49,900 49.633 267 1% 23. Property expenses - new office building 219,775 315,195 (95, 420)(43%)24. Interest expense - new office building 511,944 512,030 (0%) (86) 25. Depreciation 600,000 601,502 (1,502)(0%) 26. Rent-Other 34,130 32,553 1,577 5% 27. Telephone 72,938 119,317 (64%) (46, 379)28. Employment advertisements 3,900 3,534 366 9% 29. Postage and shipping 90,510 75,665 14,845 16% 30. Insurance 89,074 94,020 (4,946)(6%) 31. Recording sees 1,000 1,210 (21%) (210)32. Payroll services 27,300 27,753 (453)(2%) 33. Audit services 3% 147,800 142,800 5,000 411,859 34. Professional services 236,887 174,972 42% 19,412,536 312,449 **Total Operating Expenses** 19,100,087 2% **Other Program Administrative Expenses** 1. Loan foreclosure expenses 400,000 336,441 84% 63,559 50,000 2. REO expenses 35,437 14,563 29% 3. Provision for losses on loans and REOs 225,000 11,262 213,738 95% 4. Mortgage servicing fees 1,738,500 1,704,649 33,851 2% 5. Loan origination expenses 3,000,000 2,643,598 356,402 12% 6. Bond issuance expenses 750,000 933,581 (183, 581)(24%) 7. Trustee/Bank fees 157,000 167,695 (10,695)(7%) 8. Program advertising/printing 170,000 110,307 59,693 35% Bond and mortgagee insurance 9. 15,000 14,974 26 0% 10. Variable rate bond remarket/liquidity facilities 925,000 911,582 1% 13,418 11. Cash flow/arbitrage/swap consultants/legal 585,000 643,244 (10%) (58, 244)12. Homebuyer education 63,450 42% 110,000 46,550 13. Program administrator fees 422,000 437,321 (4%) (15, 321)

10,500

8,558,000

10,432

7,751,091

14. Section 8 security deposits/landlord incentives Total Other Program Administration Expenses 1%

68

806,909

22′′

MAINE STATE HOUSING AUTHORITY CAPITAL BUDGET FOR THE YEAT ENDED DECEMBER 31, 2020

Description	2020 Budget	2020 Actual	Budget Available	% Expended
Computer Hardware:				
New Office Building - network switches	200,000	183,301	16,699	
New Office Building - network data center equipment:				
(firewall/racks/storage/battery backup)	163,000	171,377	(8,377)	
Phone system replacement - hardware	27,000	21,641	5,359	
Printer	7,000	1,775	5,225	
Laptop	0	12,059	(12,059)	
Total computer hardware	397,000	390,153	6,847	98%
Computer Software:				
Enterprise multi-family housing system - initial costs Coordinated Entry Portal - client list software homeless	100,000	0	100,000	
programs	10,000	0	10,000	
Phone system replacement - software/licensing	153,000	10,625	142,375	
Faxing software	5,000	0	5,000	
Website redesign	60,000	8,725	51,275	
Web filtering server replacement	5,000	0	5,000	
Single Family loan servicing system modifications	10,000	0	10,000	
Single Family lender & loan tracking systems mods	10,200	0	10,200	
Hancock system modifications	0	12,250	(12,250)	
Total computer software	353,200	<u> </u>	321,600	9%
Office Equipment:		52	4/0	00
New Office Building - workstations & furniture	800,000	782,201	17,799	
New Office building - security & life safety equipment	25,750	47,666	(21,916)	
New Office building - audio visual equipment	320,600	320,599	(21,310)	
New Office building - fitness equipment	21,000	20,470	530	\bigcirc
New Office building - network fire suppression system	22,000	22,689	(689)	
Stationary folding & stuffing machine - EHS/LIHEAP	0	9,237	(9,237)	
Total office equipment	1,189,350	1,202,861	(13,511)	101%
			(10,011)	
New Office Building: - Acquisition/Rehab	1,850,000	3,817,770	(1,967,770)	206%
Total	3,789,550	5,442,384	(1,652,834)	144%

MAINE STATE HOUSING AUTHORITY MEMBERSHIPS, DUES, AND SPONSORSHIPS FOR THE YEAR ENDED DECEMBER 31, 2020

Description	Α	mount
Memberships and Dues		
Kennebec Valley Human Resource Association - (2) employee annual membership		365
Maine Real Estate & Development Association - annual membership		1,200
Kennebec Valley Board of Realtors - annual affiliate membership		171
Maine Association of Mortgage Professionals - annual membership		375
Maine Bankers Association - annual affiliate membership		950
Maine Real Estate Management Association - annual membership		125
National Leased Housing Association - annual membership		600
National Association for State Community Services Programs - annual membership		1,302
National Energy Assistance Directors' Association - annual membership		6,341
National Affordable Housing Management Association - affiliate membership		1,075
Urban Land Institute - employee membership		240
Notary Public - (2) employee renewal fee		100
Association of Government Accountants - (7) employee annual memberships		770
Association of Certified Fraud Examiners - employee annual membership		225
Institute of Internal Auditors - employee annual membership		175
Construction Specifications Institute - employee annual membership		325
International Code Council - annual membership		135
American Payroll Association - employee annual membership		258
Project Management Institute - (2) employee annual membership		308
American Bar Association - (2) employee annual membership		475
Board of Overseers of the Bar - (5) employee annual registration		1,325
Maine State Bar Association - (4) employee annual memberships		700
Maine Indoor Air Quality Council - annual membership		700
Council of State Community Development Agencies - annual membership		1,500
Society for Human Resource Management - employee annual membership	\bigcirc	219
Maine Society of CPAs - employee annual membership		250
Maine State Treasurer - employee annual CPA license renewal		35
Maine Building Officials and Inspectors Association - (6) employee membership		210
Mortgage Bankers Association - annual affiliate membership		1,350
Credit Builders Alliance, Inc - annual membership		795
passivhausMaine - employee annual membership		175
Maine Association of Non-Profits - annual membership		100
National Council of State Housing Agencies - annual membership		28,037
Total	\$	50,911
Sponsorships		
Northern New England Community Action - training conference sponsor	\$	1,500
Maine Real Estate and Development Association - conference sponsorship	*	1,000
Maine Resident Service Coordinator Association - annual sponsor		3,000
GrowSmart Maine - conference sponsorship		1,500
Maine Affordable Housing Coalition - housing conference sponsor		2,500
New England Resident Service Coordinator - conference sponsor		2,500
Total	\$	12,000



Finance Department Memorandum

То:	Board of Commissioners
From:	Darren Brown
Date:	February 3, 2021
Subject:	Monthly Delinquencies Report

MULTI-FAMILY DELINQUENCIES

The Multi-Family portfolio totals \$668 million with 1,144 loans as of January 31, 2021. There are three 60+ days delinquent loans, as shown in *Exhibit 1*. The delinquency rate is 0.38%. The Multi-Family delinquency rate is benchmarked against MaineHousing's historical rates, as shown in *Exhibit 2*.

SINGLE-FAMILY DELINQUENCIES

The Single-Family portfolio totals \$961 million with 10,668 loans as of December 31, 2020. The over 60-day delinquencies increased from 4.47% to 4.64% and the in-foreclosures decreased from 0.50% to 0.47%. The over 60-day delinquencies amount to \$45 million, with approximately \$4.5 million representing accounts in foreclosure. The over 60-day and in-foreclosure historic rates are shown in *Exhibit 4.* MaineHousing's overall delinquency rate by loan dollars is 4.64%; and the overall delinquency rate by loan count is 5.15%. As reflected in *Exhibit 5,* the overall delinquency rate by loan count is below the delinquency rate for all Maine Loans.

Servicer Delinquencies – As of December 31, 2020, Bank of America, NA had the highest overall delinquency rate of 21.36%, with an in-foreclosure rate of 4.24%. Delinquencies for our largest servicer, Mortgage Servicing Solutions, increased from 4.67% to 4.98%, while the in-foreclosure rate decreased from 0.49% to 0.42%. Bangor Savings Bank had the lowest rate of delinquencies at 1.72%. Delinquency rates for each servicer are shown in *Exhibit 3*.

Delinquencies by Insurance Type – In December 2020, FHA insured loans had the highest delinquency rate by total insurance type of 7.99%, with in-foreclosures at 0.62%. When compared to the total loan portfolio, RD insured loans had the highest delinquency rate of 2.51%, with inforeclosures at 0.28%. Delinquencies by insurance type and the portfolio as a whole are shown in *Exhibit 6*.

FHA insured loans comprise 17% of the Single-Family portfolio and 28% of delinquencies, while RD insured loans comprise 59% of the portfolio and represent 54% of all delinquent loans. The current composition of the Single-Family portfolio by insurance type, along with the percentage of delinquencies by insurance type, is shown in *Exhibit 7*.

Foreclosure Prevention Activities – *Exhibit 8* summarizes our foreclosure prevention activities, as well as the number of completed foreclosures. As of December 2020, we have assisted 1,652 borrowers with various foreclosure prevention options. Activity has increased in 2020 due to financial hardship requests associated with the COVID-19 pandemic.

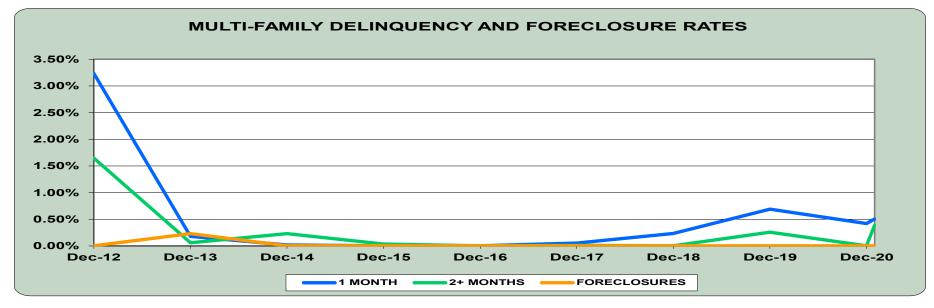
Multi-Family Delinquent Loans

				TATE HOUSING AUTHORITY -FAMILY DELINQUENCIES 1/31/2021				
Section 8 BORROWER	LEVEL PMT	PTD	LOCATION	PROJECT OWNER	ORIGINATION DATE	 1 MONTH	DELINQUENT 2 MONTHS	
OLD GURNET HOUSING LONGFELLOW PLACE LONGFELLOW PLACE	2,586.69 13,031.08 10,952.63		WESTBROOK	BRUNSWICK HOUSING AUTHORITY MACK BROTHERS MACK BROTHERS	08/25/99 04/01/06 04/01/06	0.00 1,771,274.00 1,488,759.00 3,260,033.00	294,182.00 0.00 0.00 294,182.00	0.00 0.00 0.00 0.00
Rental Housing BORROWER	LEVEL PMT	PTD	LOCATION	PROJECT OWNER	ORIGINATION DATE	1 MONTH	DELINQUENT 2 MONTHS	
QUARRY RIDGE APARTMENTS QUARRY RIDGE APARTMENTS	,	10/15/20 10/15/20		FHT QUARRY HIDGE LP FHT QUARRY HIDGE LP	10/23/20 10/23/20	0.00 0.00 0.00	1,300,000.00 965,980.00 2,265,980.00	0.00 0.00 0.00
Supportive Housing & Other BORROWER	LEVEL PMT	PTD	LOCATION	PROJECT OWNER	ORIGINATION DATE	 1 MONTH	DELINQUENT 2 MONTHS	
NORTH ST, 14 NORTH ST, 10 LANE AVENUE APARTMENTS MAIN ST, 162	451.73 739.24 739.24 512.46	12/01/20 12/01/20 12/01/20 12/01/20	Houlton Houlton Houlton Presque Isli	FACILITIES INC FACILITIES INC FACILITIES INC FACILITIES INC	03/09/95 05/20/94 12/01/93 07/15/93	19,792.00 29,961.00 25,808.00 16,439.00 92,000.00	0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00 0.00
Grand Total % of Portfolio Delq 60+ days	0.38%				-	3,352,033.00	2,560,162.00	0.00
Total Number of Loans	1,144							



Exhibit 1

Multi-Family Delinquency & Foreclosure Trends



	οι	JTSTANDING	<u>1 MONTH</u>				<u>2+ MO</u>	NTHS		FORECLOSURES			
	F	PRINCIPAL		DOLLARS	RATE	DOLLARS		RATE	0	OLLARS	RATE		
Jan-21	\$	667,949,413	\$	3,352,033	0.50%	\$	2,560,162	0.38%	\$	-	0.00%		
Dec-20	\$	666,678,177	\$	2,791,073	0.42%	\$	-	0.00%	\$	-	0.00%		
Dec-19	\$	635,961,774	\$	4,379,009	0.69%	\$	1,620,600	0.25%	\$	-	0.00%		
Dec-18	\$	630,936,475	\$	1,473,376	0.23%	\$	20,600	0.00%	\$	-	0.00%		
Dec-17	\$	608,939,257	\$	319,836	0.05%	\$	60,624	0.01%	\$	-	0.00%		
Dec-16	\$	579,916,852	\$	-	0.00%	\$	-	0.00%	\$	-	0.00%		
Dec-15	\$	573,932,384	\$	-	0.00%	\$	185,320	0.03%	\$	-	0.00%		
Dec-14	\$	513,937,525	\$	77,568	0.02%	\$	1,169,620	0.23%	\$	-	0.00%		
Dec-13	\$	506,871,177	\$	896,386	0.18%	\$	297,366	0.06%	\$	1,166,866	0.23%		
Dec-12	\$	487,638,082	\$	15,815,491	3.24%	\$	8,056,115	1.65%	\$	-	0.00%		



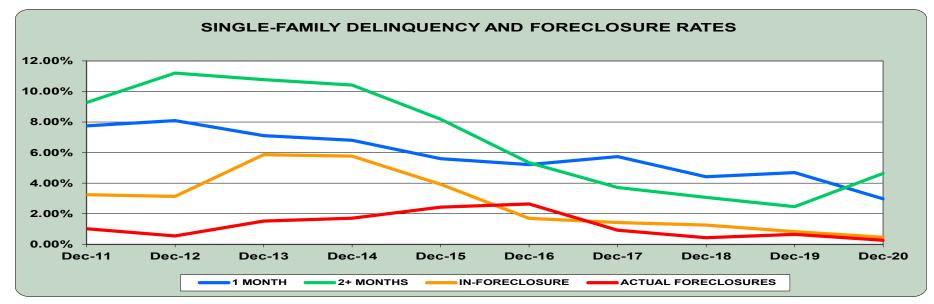
Single-Family Delinquent Loans

Maine State Housing Authority Single-Family Delinquencies by Servicer 12/31/2020											
	% OF	% of Portfolio	OUTSTANDING		DELINQUENT		IN-				
SERVICER	PORTFOLIO	Delq 60 + days	PRINCIPAL	1 MONTH	2 MONTHS	3+ MONTHS	FORECLOSURE				
MORTGAGE SERVICING SOLUTIONS	67.08%	4.98%	644,513,687.68	21,557,658.12	7,188,057.25	22,189,980.11	2,705,742.92				
BANGOR SAVINGS BANK	16.48%	1.72%	158,316,527.10	2,711,356.20	789,700.75	1,717,534.11	216,701.76				
CAMDEN NATIONAL BANK UK	9.10%	6.22%	87,429,410.79	1,957,615.53	394,209.00	4,672,639.83	374,389.85				
MACHIAS SAVINGS BANK	6.32%	3.93%	60,728,683.29	1,843,610.50	202,984.68	1,392,995.69	787,969.35				
BANK OF AMERICA NA	0.95%	21.36%	9,128,046.47	524,612.17	154,456.73	1,408,185.44	386,852.24				
SALEM FIVE MORTGAGE CORP	0.07%	3.29%	645,058.82	50171.12	0.00	21,199.38	0.00				
TOTAL	100.00%	4.64%	960,761,414.15	28,645,023.64	8,729,408.41	31,402,534.56	4,471,656.12				



Exhibit 3

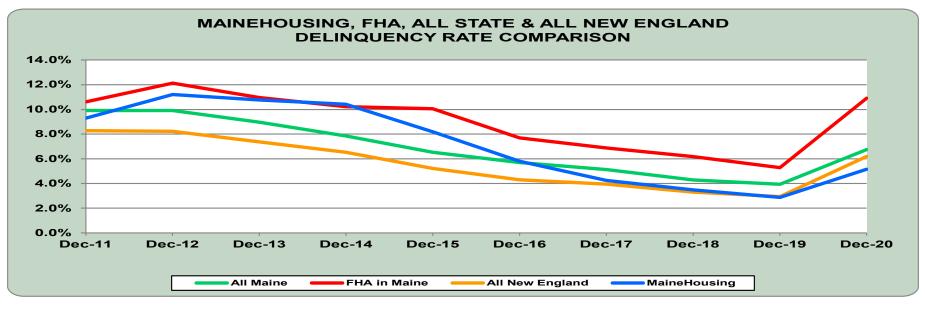
Single-Family Delinquency & Foreclosure Trends



	ο	UTSTANDING	<u>1 MONTH</u>			2+ MONTHS IN-FOR			IN-FORECLO	SURE	ACTUAL FORECLOSURES			
		PRINCIPAL	I	DOLLARS	RATE		DOLLARS	RATE		DOLLARS	RATE		DOLLARS	RATE
Dec-20	\$	960,761,414	\$	28,645,024	2.98%	\$	44,603,599	4.64%	\$	4,471,656	0.47%	\$	2,617,001	0.27%
Dec-19	\$	967,171,381	\$	45,399,415	4.69%	\$	23,774,547	2.46%	\$	8,037,512	0.83%	\$	6,357,994	0.66%
Dec-18	\$	916,608,577	\$	40,526,473	4.42%	\$	28,155,105	3.07%	\$	11,647,401	1.27%	\$	4,056,247	0.44%
Dec-17	\$	844,497,676	\$	48,457,930	5.74%	\$	31,454,643	3.72%	\$	12,099,518	1.43%	\$	7,847,858	0.93%
Dec-16	\$	799,557,471	\$	41,780,468	5.23%	\$	42,682,410	5.34%	\$	13,625,991	1.70%	\$	21,142,137	2.64%
Dec-15	\$	790,409,905	\$	44,303,365	5.61%	\$	64,656,769	8.18%	\$	31,066,182	3.93%	\$	20,797,314	2.43%
Dec-14	\$	810,139,060	\$	55,171,703	6.81%	\$	84,385,397	10.42%	\$	46,711,687	5.77%	\$	13,904,155	1.72%
Dec-13	\$	849,385,825	\$	60,378,599	7.11%	\$	91,501,809	10.77%	\$	49,783,071	5.86%	\$	12,980,502	1.53%
Dec-12	\$	899,788,247	\$	72,815,090	8.09%	\$	100,738,963	11.20%	\$	28,237,109	3.14%	\$	4,987,749	0.55%
Dec-11	\$	980,359,797	\$	75,979,115	7.75%	\$	90,934,130	9.28%	\$	31,846,771	3.25%	\$	9,975,164	1.02%



Single-Family Delinquency Comparison Trends



	MAINEHOU	SING LOAN COUN		ON	
	Loan Count	2 Months	<u>3+ Months</u>	In-Foreclosure	<u>Totals</u>
All State*	118,478	0.95%	4.28%	1.52%	6.75%
FHA for State*	18,858	1.78%	7.63%	1.50%	10.91%
All New England*	1,678,428	1.03%	4.38%	0.78%	6.19%
MaineHousing**	10,668	1.06%	3.59%	0.50%	5.15%

*This information is obtained from MBA's National Delinquency Survey for the third quarter of 2020.

**MaineHousing's overall delinquency rate based on loan dollars is 4.64%, whereas rates in this exhibit are based on loan count.



Single-Family Delinquencies by Mortgage Insurer

As A Percent of Total Insurance Type

12/31/2020					
TYPE	2+ MONTHS	IN-FORECLOSURE			
FHA	7.99%	0.62%			
PMI	4.41%	0.00%			
RD	4.26%	0.47%			
SELF Insured	4.17%	0.28%			
VA	3.31%	0.71%			
All Uninsured (including SELF)	3.10%	0.31%			
Uninsured (excluding SELF)	2.63%	0.32%			

As A Percent of Total Loan Portfolio

12/31/2020					
TYPE	2+ MONTHS	IN-FORECLOSURE			
RD	2.51%	0.28%			
FHA	1.32%	0.10%			
All Uninsured (including SELF)	0.51%	0.05%			
Uninsured (excluding SELF)	0.30%	0.04%			
SELF Insured	0.21%	0.04%			
VA	0.17%	0.04%			
PMI	0.14%	0.00%			

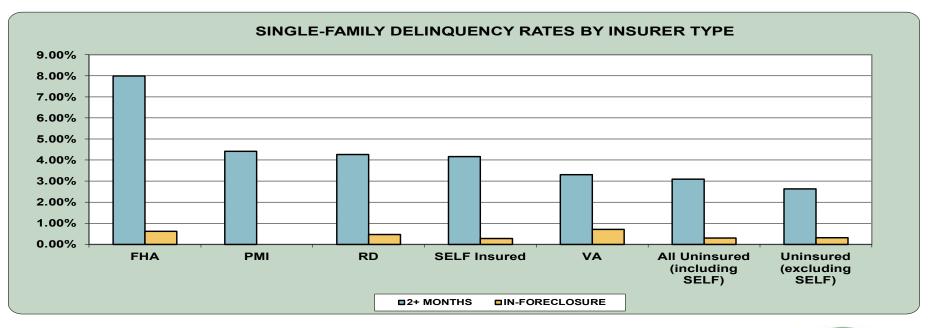




Exhibit 6

Single-Family Delinquencies by Mortgage Insurer

The following charts show the composition of MaineHousing loans by mortgage insurer. Self insured loans are mainly mobile homes. Uninsured loans are those not needing mortgage insurance (i.e. for loans under 80% property value). The following charts are in dollar amounts.

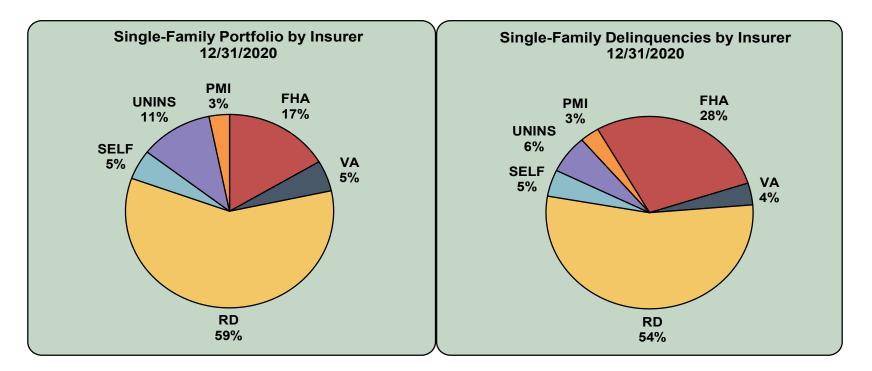
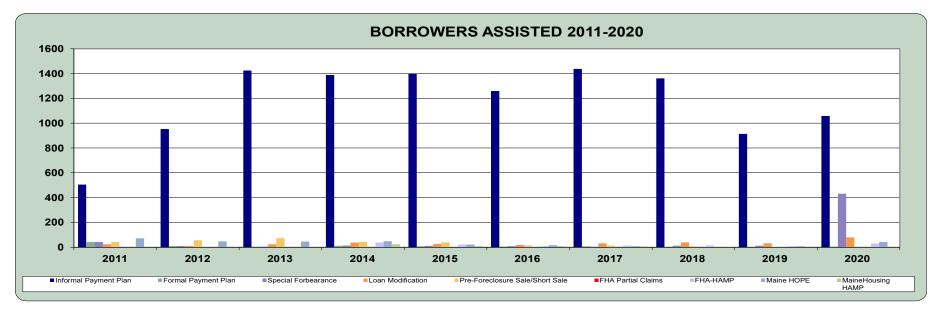




Exhibit 7

Single-Family Foreclosure Prevention Activities



Number of Borrowers Approved for Assistance

	Informal Payment Plan	Formal Payment Plan	Special Forbearance	Loan Modification	Pre- Foreclosure Sale/Short Sale	FHA Partial Claims	FHA-HAMP	Maine HOPE	MaineHousing HAMP	Total Workouts
Dec-20	1058	5	432	79	3		29	44	2	1652
Dec-19	914	3	12	32	4		10	8	0	983
Dec-18	1361	4	12	39	8		15	3	6	1448
Dec-17	1437	8	4	31	14		14	8	7	1523
Dec-16	1259	6	8	19	15		10	16	9	1342
Dec-15	1397	8	11	26	40		21	22	10	1535
Dec-14	1388	12	13	38	44		38	48	24	1605
Dec-13	1424	4	5	24	73			46		1576
Dec-12	952	9	9	9	56			47		1082
Dec-11	505	42	43	25	43	2		71		731

Actual Foreclosures

	Number of Foreclosures	Number of Loans in Portfolio	Percentage of Portfolio
Dec-20	38	10,668	0.36%
Dec-19	86	10,904	0.79%
Dec-18	57	10,673	0.53%
Dec-17	97	10,332	0.94%
Dec-16	258	10,097	2.56%
Dec-15	233	10,258	2.27%
Dec-14	162	10,526	1.54%
Dec-13	146	10,952	1.33%
Dec-12	60	11,571	0.52%
Dec-11	115	12,311	0.93%





Homeless Initiatives Department Memorandum

То:	Board of Commissioners
From:	Lauren Bustard, Director of Homeless Initiatives
Date:	February 9, 2021
Subject:	Homeless Initiatives Report

2020 Emergency Shelter and Housing Assistance Program (ESHAP)

The Homeless Initiatives Department released the 4th quarter shelter payments for the Operations, Stabilization, and Performance Shares totaling \$1,866,313.96. The **Operations Share** is based on bed count. The **Stabilization Share** is contingent upon meeting specific rapid rehousing and stabilization benchmarks for the number of clients assessed and stabilized. The **Performance Share** provides funding to shelters that achieve specific performance measures that focus efforts on helping clients achieve permanent housing and ensure that they remain in permanent housing. The **Performance Share** is released twice a year at the end of the second and fourth quarter.

	Operations Share	Stabilization	Performance	TOTAL
		Share	Share	
State General	\$763,492	\$73,906		837,398
Funds				
State Home		\$689,586	\$339,330	1,028,916
Funds				
Emergency				
Solutions Grant				
(ESG)				
TOTAL	\$763,492	\$763,492	\$339,330	\$1,866,314

2020 COVID-19 Programs

The Homeless Initiatives team continues to work with shelters and other homeless providers to provide assistance and resources for the COVID-19 pandemic. One was the Homeless Provider Grants to shelters to assist them in covering the additional costs resulting from the pandemic. The following shows the total amount disbursed to date for these grants.

Program	Purpose	Total Disbursed
Homeless Provider Grants	Shelter COVID-19 Costs	\$2,978,786

Total Clients Served in Shelters in January 2021

Shelters participating in ESHAP served a total of 980 individuals in January. In reviewing the demographics outlined below, it is striking that 22% of these individuals were non-white. With an estimated 5-6% of the overall Maine population identified as non-white it is clear that this group is disproportionately represented in the homeless population. We will be focusing on ensuring that this group's exits to permanent housing are consistent with the rate of exits for white individuals.

Total Clients Served in ESHAP Shelters -January	980
Adults	827
Youth	153
Individuals	710
Familes	246
Unaccompanied Youth	24
White	760
Black or African American	147
Asian	3
American Indian or Alaskan Native	11
Native Hawiian or Pacific Islander	2
Multiple Races	50
Client Doesn't Know/Refused	6
Data Not Collected	1

Exits to Permanent Housing

We have been observing much longer lengths of stay in shelter since the pandemic hit. Less people are finding housing for a variety of reasons – landlords not wanting to show apartments, less evictions meaning less affordable housing units available, shelter Housing Navigators having to take on multiple roles at the shelter, to name a few. In the month of January 2021 there were only 66 exits from shelter to permanent housing, as opposed to 292 in January of 2020. The silver lining here is that we have 155 people enrolled in our Temporary Rapid ReHousing Program in Portland, Bangor and Knox County, and 23 have been housed within the last two months. We are hopeful that the incentives provided to landlords through this program will enable us to house a minimum of 175 households by the end of 2021.

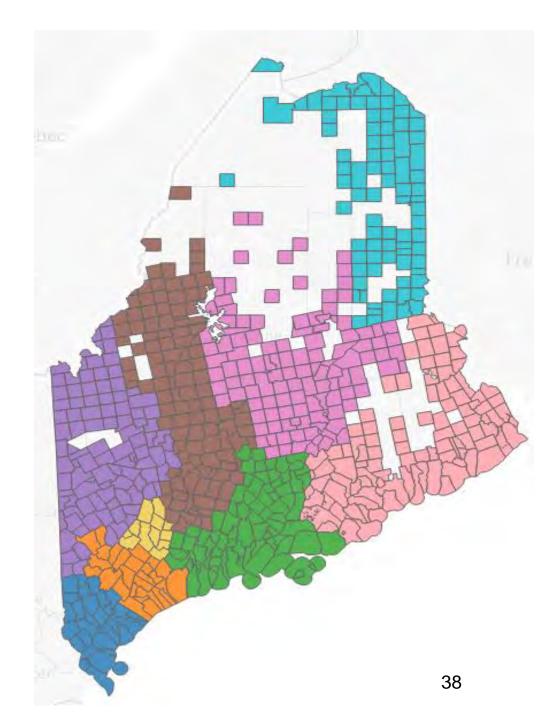
Exits to Permanent	Exits to Permanent	
Housing January 2021	Housing January 2020	
66	292	

Shelter System Redesign Initiative

MaineHousing is working in collaboration with the Statewide Homeless Council and DHHS, with consultation from the Corporation for Supportive Housing, to develop a regionalized system to deliver services to individuals and families experiencing homelessness across the state. Much effort has been put into identifying where the regional 'service hubs' would be located and how many there would be. We have finalized a system including 9 service hubs which is based on a combination of the 8 Public Health Districts and the areas where people from different counties would normally seek out services across the state due to the availability of providers – both for homeless services and other services essential for this population. I have attached a map outlining the 9 service hub areas.

Beta Service Hub Structure

- Hub 1: York
- Hub 2: Cumberland
- Hub 3: Midcoast: Sagadahoc, Knox, Lincoln, Waldo and Towns of Brunswick and Harpswell
- Hub 4: Androscoggin
- Hub 5: Western: Oxford, Franklin and Towns of Livermore and Livermore Falls
- Hub 6: Central: Somerset and Kennebec
- Hub 7: Penquis: Penobscot and Pisquataquis
- Hub 8: Downeast: Washington and Hancock
- Hub 9: Aroostook





Homeownership Department Memorandum

- **To:** MaineHousing Board of Commissioners
- From: Craig Reynolds, Director of Homeownership
- Date: February 4, 2021
- **Subject:** Monthly Report Homeownership Department

PRODUCTION UPDATE

	Homeownership Loan Purchase Report						
2021 I	2021 Loan Goal		Total 2021		Total 2020		
1,100	\$1	50M		#	\$	#	Ş
			2-Jan	26	3,998,091	41	5,706,318
1,100 -			15-Jan	37	5,700,165	44	6,021,673
			1-Feb	50	7,718,159	68	11,122,579
1,000 -			15-Feb	0	0	37	5,006,000
ĺ.			1-Mar	0	0	28	4,114,964
900 -			15-Mar	0	0	31	4,385,795
300			Q-1	113	17,416,415	249	36,357,329
			1-Apr	0	0	22	3,234,785
800 -			15-Apr	0	0	37	5,815,626
			1-May	0	0	42	5,937,804
700 -			15-May	0	0	33	5,473,449
			1-Jun	0	0	42	6,901,578
600 -			15-Jun	0	0	30	4,805,943
			Q-2	0	0	206	32,169,185
500 -			1-Jul	0	0	46	6,629,884
500			15-Jul	-0-	0	24	3,775,527
			1-Aug	- 0 -	0	40	5,510,151
400 -			15-Aug	0	0	24	3,073,876
			1-Sep	- 0 -	0	43	5,967,355
300 -			15-Sep	- 0 -	0	38	5,408,422
			Q-3	0	0	215	30,365,215
200 -			1-Oct	0	0	54	6,977,545
			15-Oct	0	0	35	5,015,218
100 -			1-Nov	0	0	50	7,136,646
100			15-Nov	0	0	25	3,759,185
	113		1-Dec	- 0 -	0	37	5,294,330
			15-Dec	0	0	59	9,142,773
	10%		Q-4	0	0	260	37,325,697
			Totals	113	\$ 17,416,415	930	\$ 136,217,426

Monthly Loan Reservations: 02/01/21			Pipeline as of: 02/01/21
#	\$ Volume	#	\$ Volume
56	\$ 8,575,820	232	\$ 32,521,409

YTD Loan Reservation Comparison					
Jan	January 2020		anuary 2021	2020 vs 2021	
#	\$ Volume	#	\$ Volume	#	\$ Volume
200	\$ 27,662,372	232	\$ 32,521,409	16%	18%

PROGRAM HIGHLIGHTS

Loan Production & Market Status

As shown in the Production Update above, 2021 loan purchases are off to a strong start primarily attributed to lenders now closing loans that carried over from the substantial reservation pipeline in place at the end of 2020. Despite the ongoing pandemic, and some harsh winter weather, which typically slows real estate sales activity, Homeownership is encouraged to note that there were 56 new loan reservations made by our lenders partners in January. Equally encouraging is the total pipeline of 232 loans representing \$32.5 M in dollar value, which represents a significant increase over the 200 loans and \$27.6M at this same time in 2020.

Mortgage interest rates have remained low and relatively stable at the start of 2021, although there has been a slight upward trend of the near record low rates of late December. Many mortgage industry analysts expect interest rates to stay at or near current levels for much of the coming year, while others anticipate a moderate increase by mid to late year. This outlook is reinforced by the Federal Reserve which has made it clear that no significant rise in its interest rates are anticipated for the foreseeable future, and although mortgage interest rates are not directly tied to the Fed rates their movement or lack of movement can often have an influence on the trend of rates for other consumer loans.

MaineHousing's First Home Loan (FHL) program interest rate remains at 2.875% for a fixed 30 year - 0 point loan which is very competitive with other mortgage interest rates in Maine. In addition, the FHL Advantage option continues to offer \$3,500 in down payment and closing cost assistance to MaineHousing borrowers. The Advantage option is a grant and does not ever require repayment. In order for a borrower to receive Advantage the one requirement is that they must complete a hoMEworks approved homebuyer education class prior to closing.

2020 was certainly overshadowed by the devastating hardship brought about by the COVID-19 virus, however on a positive note it was also a record year for home sales nationally and in Maine. In spite of the challenging times, thousands of Maine families were able to achieve homeownership and the safety, security and comfort it provides. Unfortunately, the challenges to hopeful homebuyers in 2021 will remain the same as in the past few years, with increasing home prices and a low inventory of homes for sale leading the way.

Maine Association of Mortgage Professionals Presentation

Partner Education & Outreach Officer, Michelle White received an invitation to present an overview of MaineHousing's First Home Loan (FHL) program in the monthly (virtual) meeting held by the Maine Association of Mortgage Professionals (MAMP). The organization's membership is composed of several mortgage lenders, title companies, real estate professionals and other related housing industry companies and individuals. MaineHousing is an affiliate member of MAMP and has been invited by MAMP to provide a FHL program update in each of the past several years. Michelle reported that a very positive exchange of comments and observations with several of the meeting attendees regarding the FHL program followed the presentation.

Mortgage Purchase Agreement Update

Homeownership is pleased to report that the review and execution of the updated Mortgage Purchase Agreement (MPA) by all of the participating lenders in our First Home Loan program network is nearly complete. The MPA is the contract that MaineHousing has with each of its participating lenders establishing the general requirements, responsibilities and guidelines carried out by the parties regarding implementation of the program. The MPA also incorporates the Home Mortgage Procedural Guide, which details the procedures and requirements involved in the actual application and implementation of the program for our statewide network of lenders.



Housing Choice Vouchers Department Memorandum

To: MaineHousing Board of Commissioners

From: Allison Gallagher - Director of HCV Programs

Date: February 16, 2021

Subject: Monthly Report - Housing Choice Voucher Program

Program Updates:

HCV staff met and reviewed accomplishments in 2020 and goals for 2021

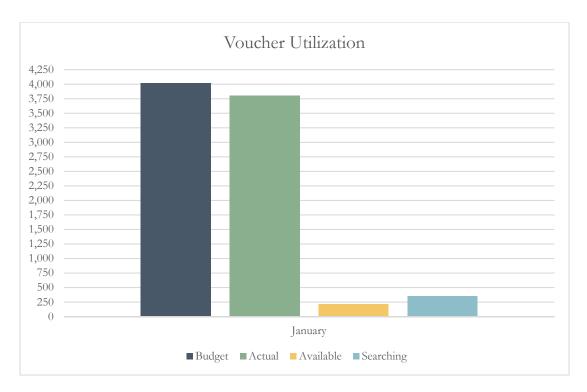
- HCV Accomplishments 2020:
 - Move to Edison
 - Telecommuting(70%)/RingCentral (utilizing tasks)
 - HCV staff assisted EHS
 - 5 staff received COS training
 - Averaged 3764 leased participants per month
 - Utilized 106% of HAP funding
 - Overall issuance to lease success rate 56%
 - Housing navigator and Virtual inspections
- HCV Goals 2021:
 - 100% utilization \$/units
 - Electronic tenant files
 - Virtual inspections
 - GoSection8-Centralized WL
 - HQS and program trainings in Bridge
 - I: Drive cleanup and Operations Guide-update
 - 23-8 conversion to PBV-229 units

Melissa Cloutier lead HCV staff through a group activity where we voted on a word that would guide our work in 2021. HCV selected:

RESILIENCE

Resiliency (noun)

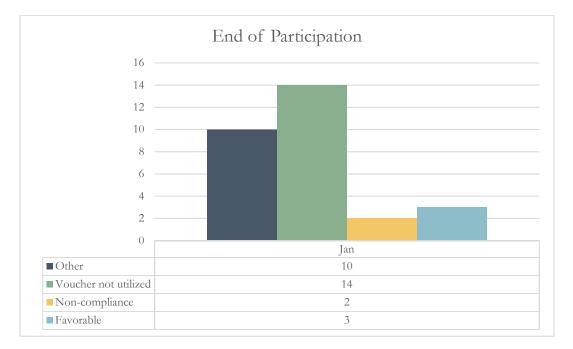
The capacity to recover quickly from difficulties; toughness.



HCV (homeless initiatives)

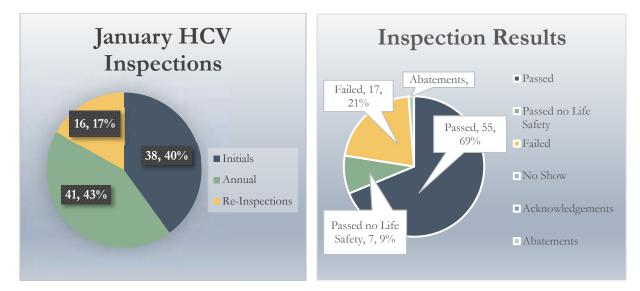
STEP, Home to Stay, Homeless priority

	Leased	Searching
STEP	157	39
Home to Stay	158	48
Homeless Priority	228	33

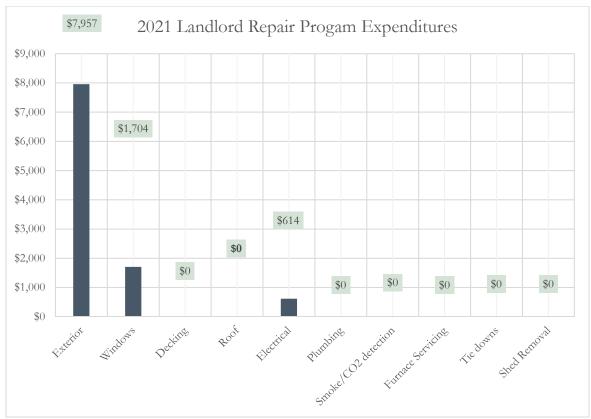


Inspection Updates:

78 initial self-certifications that will need inspections after 6/30/2021.7 Annual self-certifications and 5 Inspections conducted using Facetime



Landlord Repair/Damage Grant



Landlord Repair Program: \$10,275/Damage Reimbursement Program: \$4,500

Outreach:

Jamie Johnson recorded an informational video that will be part of the NCSHA HFA Institute in February. This is part of a panel discussion titled "Celebrating the Success and Potential of HOME and Housing Trust Fund." Jamie presented information on the STEP program.

Jamie presented at a virtual webinar hosted by Home for All. She spoke about the different populations served, availability (where, how many, eligibility, etc.) and Landlord/housing requirements (physical space, inspections, etc.).



Information Technology Department Memorandum

To:	Board of Commissioners
From:	Sheila Nielsen, Director of IT
Date:	February 16, 2020
Subject:	Monthly Report

The IT Department has been working on the following efforts over the last month.

- Completed HDS NextGen upgrade. System is used by Asset Management for section 8 and multifamily processes and by external partners for compliance tracking.
- Completed telecommuting equipment quarterly security updates and patches.
- Coordinated with Facilities to test notification to emergency response team when 911 is called from the building.
- Initiated email phishing testing campaign to reinforce annual security training information.

Board Calendar 2021

JANUARY 19	FEBRUARY 16
Adopt DOE Weatherization State PlanLegislative Preview (P. Merrill)	Introduce HEAP
NCSHA HFA Institute (Jan. 25-Feb. 5) Virtual	
MARCH 16	APRIL 20
 HEAP discussion Audit Committee update NCSHA Legislative Conference (March 22-24) Washington, DC 	 Commence rulemaking HEAP 2020 Year-end Financials Commence rulemaking QAP
MAY 18	JUNE 15
HEAP public hearingQAP public hearing	 Adopt HEAP rule Adopt QAP NCSHA Credit Connect (June 22-25)
JULY 20	Denver, CO AUGUST 17
• BOARD MEETING IF NEEDED	• HCV Annual Plan Public Hearing
SEPTEMBER 21	OCTOBER 19
• Adopt HCV Annual Plan	Introduce DOE Weatherization State Plan
NCSHA Annual Conf. (Sept. 25-27) Detroit, MI	
NOVEMBER 16	DECEMBER 21
 Review Preliminary 2022 Budget DOE Weatherization State Plan Public Hearing 	 Approve 2022 Budget Elect Officers MPP Series Resolution Adopt DOE Weatherization State Plan